



# CARTWRIGHT

Certified Public Accountants

WALIMU

Audited Financial Statements

For the period ended 31 Dec 2020

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*WALIMU*  
*Audited Financial Statements*  
*For the year ended December 31, 2020*

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1.0 Organizational information

Board of Directors

Davis J. Lucian (Luke)  
Shevin T Jacob  
Achilles Katamba

Principal Place of Business:

Unit 4, Plot 5-7, Coral Crescent  
Kololo, Kampala, Uganda

Auditors:

Cartwright  
Certified Public Accountants  
Plot 121, Ntinda Road  
P. O. Box 34078,  
Kampala, Uganda

Bankers:

Citi Bank (United States of America)

Standard Chartered Bank Uganda Limited



## 2.0 Background Information

### 2.1 Introduction

WALIMU is a Non-Profit making Organisation led by physicians from Uganda and the United States working to improve clinical care for severely ill patients in hospitals across Uganda. WALIMU is registered in Uganda as well as in the United States of America.

#### Our Vision

"To reduce mortality amongst severely ill patients in Ugandan Health facilities."

#### Our Mission

"WALIMU works to empower health workers to address local health problems in innovative ways in order to transform patient care and improve outcomes."

#### Our programs in Uganda

WALIMU is at the fore front of empowering health workers to address local health problems in innovative ways in order to transform patient care and improve outcomes through training, research and innovation. Walimu's programming aims at *"getting rapid and appropriate care to the sickest patients"* through;

- Improving triage and post-discharge care for children presenting with Severe Infection
- Innovative approaches for care of adults presenting with Sepsis
- Innovative approaches for care for children and adults with Tuberculosis
- Integrated management of Non-Communicable Diseases at Primary Health Care level
- Quickly detecting and effectively responding to diseases of epidemic potential

### 2.2 Funding Partners

WALIMU Funding partners include:

- Liverpool School of Tropical Medicine
- Grand Challenges Canada (GCC)
- World Health Organization
- University of British Columbia (UBC)
- McGill University
- University of California San Francisco (UCSF)

### 3.0 Report of the Directors

The directors present their report together with the audited financial statements for the year ended 31 December 2020.

#### Activities

The principal activity of the Organisation is working to improve clinical care for severely ill patients in hospitals across Uganda.

#### Results

Details	2020 USD	2019 USD
Deficit for the year	-	(4,945.56)

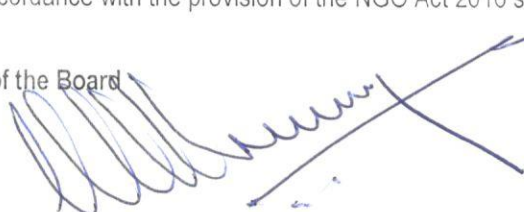
#### Directors

The present membership of the board of directors is set out on Page 2.

#### Auditors

The company auditor, Cartwright CPA was appointed during the year and has indicated willingness to continue in office in accordance with the provision of the NGO Act 2016 section 39(3) and of the companies Act, 2012.

By Order of the Board



Secretary, Kampala

Date.....



#### 4.0 Statement of Directors' Responsibilities

It is the responsibility of directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the organisation as at the end of the financial year and of the operating results for that year. In preparing those financial statements, the directors are required to:

- ☐ Select suitable accounting policies and then apply them consistently;
- ☐ Make judgments and estimates that are reasonable and prudent;
- ☐ State whether applicable accounting standards have been followed;

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the organization, and to enable them ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the organization and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Nothing has come to the attention of the directors to indicate that the company will not remain a going concern for at least the next twelve months from the date of this statement.

The Board of Directors confirm that in their opinion:

The financial statements give a true and fair view of the financial position of the organization as at 31 December 2020 and of the results of its operations and its cash flows for the year then ended; and

The financial statements are drawn up in accordance with the applicable accounting standards and comply with the Uganda Companies Act and the NGO Act 2016.

This statement is made in accordance with the resolution of the Board of Directors

Signed in Kampala on .....2021

Director

  
Director

  
Director







# CARTWRIGHT

Certified Public Accountants

**Certified Public Accountants**

Licensed and regulated by the Institute of Certified Public Accountants  
of Uganda (ICPAU) - Firm No. AF0141

## Report of the Independent Auditors to the Members of WALIMU

### *Opinion*

We have audited the financial statements of WALIMU ("the Organisation"), which comprise the Statement of Financial Position as at 31 December 2020 and the Statement of Income and Expenditure and cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies and other explanatory information set out on pages 9-17.

In our opinion, the financial statements give a true and fair view of the financial position of the Organisation as at 31 December 2020, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

### *Basis for Opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs) and Guidelines issued by the Institute of Certified Public Accountants of Uganda. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Key audit matters*

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### *Other Information*

The directors are responsible for the other information. The other information comprises the directors' report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.



### ***Responsibilities of management and those charged with governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organisation's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards (ISAs) on Auditing will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control,
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if the disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.



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- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safe guards.


From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Report on other legal requirements**

As required by the NGO Act 2016, we report to you, based on our audit, that:

- i. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii. In our opinion, proper books of account have been kept by the company, so far as appears from our examination of those books; and
- iii. The statements of financial position and comprehensive income are in agreement with the books of account.

The engagement partner on the audit resulting in this independent auditors' report is CPA Pius Mawanda Ssuuna  
(Practice No. P 0249)

  
Cartwright, Certified Public Accountant  
Plot 121 Ntinda-Nakawa Road  
P. O. Box 34078,  
Kampala, Uganda

Date: 30/4/2021



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6.0 Statement of Income & Expenditure

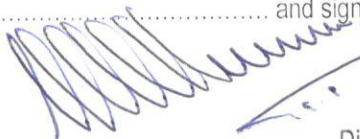
Details	Notes	2020 USD	2019 USD
Income			
Grant income	9.2	1,379,178.81	513,189.76
Other Income	9.3	168.80	0.44
Total Revenue		1,379,347.61	513,190.20
Expenses			
Project expenses	9.4	(1,150,807.19)	(441,948.59)
Administrative expenses	9.5	(228,540.42)	(76,186.73)
Total Expenses		(1,379,347.61)	(518,135.32)
(Deficit)/ Surplus for the year		-	(4,945.56)

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7.0 Statement of Financial Position

Details	Note	2020 USD	2019 USD
<b>Assets</b>			
<b>Current Assets</b>			
Receivables	9.7	32,683.35	2,405.04
Cash and bank balances	9.6	329,105.39	125,339.97
<b>Total Current Assets</b>		<b>361,788.74</b>	<b>127,745.01</b>
<b>Total Assets</b>		<b>361,788.74</b>	<b>127,745.01</b>
<b>Financed By:</b>			
Accumulated Fund	9.9	36,687.63	316.48
<b>Current Liabilities</b>			
Differed income	9.1.0	303,525.26	108,839.76
Creditors and accruals	9.8	21,575.85	18,588.77
<b>Total current liabilities</b>		<b>361,788.74</b>	<b>127,745.01</b>
<b>Total Equity and Liabilities</b>		<b>361,788.74</b>	<b>127,745.01</b>

These financial statements and the notes on pages 11 to 19 were approved by the Board of Directors on ..... and signed on its behalf by:

  
..... Director

  
..... Director





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8.0 Statement of Cash Flows

Details	2020 USD	2019 USD
Cash flow from operating activities:		
Deficit of income over expenditure	-	(4,945.56)
Adjustment for non-cash items;		
Prior year adjustment		(45.34)
Cash flows from operations before changes in working capital	-	(4,990.90)
(Increase)/Decrease in receivables	(30,278.31)	(716.04)
(Decrease)/Increase in payables	2,987.08	10,989.77
Increase in deferred income	194,685.50	26,369.76
Movement in Restricted Fund	36,371.15	1,511.38
Cash generated from operating activities	203,765.42	33,163.97
Net movement in cash and cash equivalents	203,765.42	33,163.97
Cash and cash equivalents as at 1 January	125,339.97	92,176.00
Cash and Cash Equivalent as at 31 December	329,105.39	125,339.97

## 9.0 Significant accounting policies and notes

### 9.1 Accounting Policies

The principal accounting policies adopted in the preparation of these financial statements are set out below:

#### a) Basis of Accounting

The financial statements are prepared in accordance with and comply with International Financial Reporting Standards.

#### b) Accounting for Grants and Donations

Grants and donations for operations are recorded in the income statement. Donor income is recognized as received with unspent amounts carried forward as restricted funds. Grants received are systematically recognized as income over the periods necessary to match them with the related costs which they are intended to compensate. Grants are accounted using the income approach in which the income and matching costs are disclosed in their entirety. Membership fees are recognized as received.

#### c) Reporting currency

The financial statements are presented in United States Dollars. Translations in other currencies during the year are converted into at rates ruling at the transaction dates. Assets and liabilities are translated at the rate ruling as at close of the year and the statement of Comprehensive Income items which are expressed in other currencies are translated into Uganda shillings at rates ruling at that date. The resulting differences from conversions and translations are dealt with in the income and expenditure statement in the year in which they arise.

#### d) Cash and Cash equivalents

Cash and Cash equivalents are carried in the Statement of Financial Position at cost. For purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held at call with banks and other short – term liquid investments

#### e) Funds

The funds of the organization are analysed between restricted, designated and unrestricted funds.

Restricted funds are amounts received from the donors for a specific purpose and are accounted for separately. Amounts may not ordinarily be spent or transferred from funds without permission from donors. Unspent balances are carried forward.

Designated funds are amounts set aside by management for a specific purpose but not subject to donor restrictions. The capital fund is classified as designated fund.

Unrestricted funds represent own and membership funds not subject to donor restriction and are available to management to further the objectives of the organization.

#### f) Payables

Trade payables are recognised at a fair value & subsequently measured at amortised cost using the effective interest rate method.

#### g) Use of Significant estimates and Judgements

The preparation of Financial statements in conformity with International Financial Reporting standards for small and Medium-Sized Entities requires the use of the judgements, estimates and assumptions that affect

the application of policies and reported assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the reported period. Although the estimates and associated assumptions are based on the Board of Trustees best knowledge of current events, actions and historical experiences, actual results ultimately may differ from those estimates.

#### h) Comparatives

Where necessary, comparatives have been adjusted to conform to changes in presentation in the current year.

#### 9.2 Grant Income

Details	2020	2019
	USD	USD
Individual and Other contributions	418.61	11,220.16
Corporate contributions	1,378,760.20	501,969.16
Total	1,379,178.81	513,189.76

#### 9.3 Other Incomes

Details	2020	2019
	USD	USD
Exchange Gains	168.80	0.44
Total	168.80	0.44

#### 9.4 Project costs

Details	2020	2019
	USD	USD
Salaries & wages	364,817.68	180,690.21
Payee & NSSF	36,548.89	18,070.86
Workers Compensation	7,730.44	2,591.85
Technical/Clinical consultants	173,397.03	55,341.03
Conferences and Meetings	21,548.05	9,085.60
Program Materials, Supplies & Printing	182,451.74	30,978.34
Hotel Accommodation & Meals	67,224.97	34,069.66
Transport & travel	41,909.91	33,882.07
Fuel	20,591.11	9,576.37
Car hire & Maintenance	34,989.72	14,903.36
Other supplies	31,436.18	9,451.94
Participants' Perdiem	122,328.76	36,800.75



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Telephone expenses	23,588.64	2,309.85
Allowances	22,244.07	4,196.70
Total	1,150,807.19	441,948.59

9.5 Administrative expenses

Details	2020	2019
	USD	USD
Contract Services	6,554.98	37,162.97
Audit fees	2,065.00	1,770.00
Bank charges	1,253.14	599.47
Facilities & Equipment	75,782.73	7,382.51
Rent, parking, other occupancy	22,321.50	15,947.76
Utilities	903.67	458.99
Office Cleaning	1,803.94	186.59
Building Repairs & Maintenance	2,358.94	1,646.82
Subscriptions	3,904.12	1,713.80
Internet, data & Communication charges	96,891.75	3,736.70
Exchange Loss		1.36
Taxes & licenses	8,612.47	57.47
Postage, mailing & shipping	303.14	1,506.14
Recruitment costs		328.29
Other expenses	5,785.04	3,687.86
Total	228,540.42	76,186.73

9.6 Cash and Bank

Details	2020	2019
	USD	USD
Standard Chartered Bank UGX A/C no.01	103,370.61	82,188.20
Standard Chartered Bank USD A/C no.01	216,939.96	36,858.63
Citibank USD	8,794.82	6,293.14
Total	329,105.39	125,339.97

9.7 Receivables

Details	2020	2019
	USD	USD

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Staff Advances	31,383.35	562.47
Security deposit	1,300.00	1,300.00
Other receivables	-	542.57
Total	32,683.35	2,405.04

9.8 Payables

Details	2020	2019
	USD	USD
Accounts payable (UGX)	-	6,474.11
Audit fees payable	1,750.00	1,770.00
Payroll Liabilities	756.91	3.42
Accrued payroll taxes	13,587.38	10,267.10
Accrued expenses WHT	5,166.56	-
Receivables with Cr Balance	-	74.14
Total	21,260.85	18,588.77

9.9 Accumulated fund

Details	2020	2019
	USD	USD
<b>Unrestricted fund</b>		
Opening balance	(1,194.90)	3,796.00
Prior year adjustment	36,371.15	(45.34)
Surplus/(Deficit) for the year	-	(4,945.56)
Closing balance	35,176.25	(1,194.90)
<b>Restricted fund</b>		
Opening balance	1,511.38	-
Surplus/(Deficit) for the year	-	1,511.38
Closing balance	1,511.38	1,511.38
<b>Total Accumulated fund</b>	<b>36,687.63</b>	<b>316.48</b>

9.10 Deferred income

Details	2020	2019
	USD	USD

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Smart Discharges 2 Fund ledger	43,347.62	18,684.85
ARCS Fund ledger	24,167.41	11,867.68
NCD Masaka 2 Fund Ledger	203.21	2,335.79
CBDS Fund ledger	-	76,713.96
Integrated Family Care ledger	12,792.08	(14.99)
PRST Fund Ledger	30,079.87	(482.85)
Charisma Fund Ledger	(804.74)	(3,462.48)
99 Scale up Fund Ledger	52,204.16	-
EVD Funds ledger	(3,214.48)	-
.REVISTA	2,034.89	-
GCC Fund ledger	139,681.40	-
AFIDEP Funds Ledger	(400.00)	-
SANE Uganda Funds Ledger	(3,164.15)	-
Other Grants	6,597.99	3,197.80
<b>Total</b>	<b>303,525.26</b>	<b>108,839.76</b>